



REPORT OF THE BOOK LAUNCH AND COMMUNIQUE OF THE CONFERENCE ON SUPPLY CHAIN OF NATIONAL COMPETITIVENESS 2.0 HELD AT THE EKO HOTELS AND SUITES, LAGOS ON THE 5TH NOVEMBER, 2022.

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15th NOVEMBER, 2023

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1. SPEECHES AND GOODWILL MESSAGES:

- OPENING SPEECH FROM THE CHAIRMAN OF THE OCCATION – HIS HIGHNESS THE EMIR OF ZAZZAU AMB. MALAM AHMAD NUHU BAMALLI CFR – BY MAGAYAKIN ZAZZAU ALH IBRAHIM ABUBAKAR JIBRIL.
- REVIEW OF THE BOOK BY DIRECTOR CENTER FOR MARITIME AND MULTIMODAL TRANSPORT STUDIES UNIVERSITY OF LAGOS – BY PROF. IYIOLA SAMUEL ONI
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- **GOOGWILL MESSAGE FROM THE CHAIRPERSON OF WILAT PHAM KHADIJAT SHE'IDU SHAB – BY PRINCES MAGRET.**
- **GOODWILL MESSAGE FROM THE REP HONORABLE ATTORNEY GENERAL OF THE FEDERATION AND MINISTER OF JUSTICE ABUBAKAR MALAMI SAN, CON – BY Dr. UMAR JIBRILU GWANDU.**
- **GOODWILL MESSAGE FROM THE MANAGING DIRECTOR, NIGERIAN PORTS AUTHORITY (NPA) – BY ALH MUSA SHEHU YARO.**
- **GOODWILL MESSAGE FROM THE GLOBAL CONVENER OF WILAT HAJIYA AISHA ALI-IBRAHIM.**
- **GOODWILL MESSAGE FROM THE GLOBAL CONVENER OF WILAT HAJIYA AISHA ALI-IBRAHIM.**
- **CLOSING REMARK FROM THE EMIR OF BIDA ALHAJI (DR) YAHYA ABUBAKAR CFR –REPRESENTED BY MAKAMAN NUPE, ALHAJI DALHATU ALIYU MAKAMA.**

1.1 GOODWILL MESSAGES: FROM THE MANAGING DIRECTOR, NIGERIAN PORTS AUTHORITY AND REPRESENTATIVE HON. MINISTER OF TRANSPORTATION; REPRESENTED BY MALAM SHEHU MUSA YARO GENERAL MANAGER, SERVICOM DIVISION NIGERIAN PORTS AUTHORITY DURING THE FORMAL PUBLIC PRESENTATION OF THE BOOK “THE VOYAGE OF THE SEA PORT” HELD AT EKO HOTEL, LAGOS.

PROTOCOL

The Managing Director of NPA Mr. Mohammed Bello Koko ably represented by the General Manager Servicom in the person of Alhaji. Shehu Musa Yaro (Mardanin Gabas of Zazzau). After observing all protocols, The Representative of MD NPA informed the audience that he is standing in for the Managing Director of Nigerian Ports Authority (NPA). According to the MD Representative, he further acknowledged that the author (Dr. Mubarak is an employee of the Nigerian Ports Authority. He opined that he wants to stress that NPA has not made mistake of employing the author as a personnel officer of the Nigerian Ports Authority. That here you find the author thinking within and going out of the box to become a technocrat, operational Maritime Guru and yet an academia. So we are proud of Mahmoud (The Author) as an employee, because he makes the Authority proud with our shoulders high-up, therefore, the Nigerian Ports Authority is happy to have him within it pay roll and we are assuring everyone here that NPA will definitely support Mahmoud (The Author). Why the Authority is supporting the Author is because he has provided this solution within the scope of local content which is one of the cardinal objectives of the present administration, that persons willing to add value should look within and come up with solutions that reflect on our own realities as a country.

From the review of what we have heard from the book reviewer; Prof. Iyiola Oni and some of us that have seen some of the content of the book, indeed we must give credit to the Author Mubarak Ibrahim Mahmoud for writing this book.

By extension, permit me to tell the audience that it has always been the tradition of the Nigerian Ports Authority, such that most of the employees we have are well articulately selected by the Human Resources. Here present in our midst is also Hajiya Aisha whom was inspired to be the mother of WILAT, and like His Highness said she has gone beyond the shores of Nigeria to about 35 countries and still counting, indeed that is a great achievement.

So by extension, we are saying categorically that these two personalities (the author and the convener of WILAT) both deserved a national honor (Award). The Authority really wants to congratulate Mahmoud (The Author) he deserves all that we have said indeed.

On behalf of the Managing Director and Management of the Nigerian Ports Authority we want to say that definitely Mahmoud is an Asset to the Nigerian Ports Authority and will continue to be considered as an asset.

1.2 REMARKS BY THE REPRESENTATIVE OF THE HONOURABLE ATTORNEY GENERAL OF THE FEDERATION AND MINISTER OF JUSTICE, ABUBAKAR MALAMI, SAN, CON – BY DR. UMAR JIBRILU GWANDU SPECIAL ASSISTANT TO THE PRESIDENT ON MEDIA, OFFICE OF THE ATTORNEY GENERAL DURING THE FORMAL PUBLIC PRESENTATION OF THE BOOK “THE VOYAGE OF THE SEA PORT” HELD AT EKO HOTEL, LAGOS.

PROTOCOL

In our traditional folklore we always hear about brave hunters that jointly and collaboratively kill a lion. Little do we hear about the number of hunters that were killed by a lion.

In other words, we need to hear lions' perspective that, in the case, the lion's territorial jurisdiction was reached out to through the audacity of the hunters. How was the encounter between the lion, in one hand, and the hunters on the other? Was it a matter of gullible submission or a perplexing story of extraordinary intense overpowering?

Paucity of domestically documented literature by ourselves and of us which is academically researched, judiciously codified, objectively compiled, comprehensively assembled and historically arranged has been the cog in wheel of alternative narrative drive of the history of the African continent.

One of the ways to address the challenge is not through opening the “Book of Lamentations” but for us to speak out and write about ourselves. I am pleased to be here this morning at a public presentation of the book “**THE VOYAGE OF SEA PORTS IN NIGERIA**”.

The book can be referred to as the journey-book on ports development theory and practicality of its history in Nigeria. With the peculiarity of the Nigerian Ports Authority, such intellectual contribution may help arrest loss of knowledge and foot-prints in the area.

The book present in the public domain the evolution of the Nigerian Ports Authority, the phases of its development, legislative journey, structural transformations, re-organizations and most importantly the reforms that brought NPA to its present position.

This compendium is a handshake between the practical and theoretical expositions in the Nigerian sea port. This compelling- reading book cannot come at a better time than now as it presents an insider's experience and understanding with a global to local perspectives to help address maritime and ports industry issues.

Theories, ideas and perspectives presented in this book, especially in the history of law making and the legislative journey of the Nigerian Ports Authority, among others will provide us with insights for development of our dear nation.

It is important for us to know the past as historical event to enable us appreciate the present, as a contemporary reality for us to forecast future as an inevitable destiny.

Public presentation of this book further demonstrated the commitment of the President Muhammadu Buhari-Led Federal Government in the areas of enhancing productivity, human resource development, youth empowerment and overall development of our country.

I have to thank the Honorable Minister of Transport, Alhaji Muazu Jaji Sambo for result-oriented spearheading and providing the needed supervisory role for the NPA to execute its mandates.

The Managing Director of the NPA, Alhaji Mohammad Bello Koko deserved special commendation for implementing transformational leadership style that the nation is proud of. Unprecedented monumental achievements you are recording in the NPA speak well about you. Recent statistics on revenue generated by the thriving NPA for the country confirmed to us that you are moving in the right direction. The conducive working atmosphere, under which your staff are triumph over is manifestation of praiseworthy leadership which you exhibit.

The author of this book wouldn't have been able to do so, if not for the conducive working atmosphere you provided them; the fruitful of which we are celebrating now.

I salute the foresights of the author of the book, commend the organizers of this programme and wish you fruitful programme.

Thank you.

2. PREAMBLE:

This Book is a book of necessity, is a marble document for Port development and management history in Nigeria. The Conference of Supply Chain of National Competitiveness (SCNC) 2.0 is an initiative created by the book author who is the Convener (Dr. Mubarak Ibrahim Mahmoud). Dr. Mahmoud is an Author of many frontiers, he has authored other technical publications as books which are currently recommended for tertiary tutelage in Nigeria. He is a pioneer of many frontiers with overall contribution to national and international human capital development. The first edition of the conference was held at Sheraton Hotel & Towers in July 2021. The communique of the first edition was presented to the then Honorable Minister of Transportation Rt. Hon. Rotimi Chibuike Ameachi, OON for consideration and implementation.

3. RECAP:

Prior to this book launch, the Author Dr. Mubarak Ibrahim Mahmoud had published some two volumes of books Titled LOGISTICS OF EXPLORATIONS AND INDUSTRIAL PRODUCTIONS. The volume 1 of this book was Foreworded by the Managing Director of the Nigerian Ports Authority. Of major interest in the volume 1 was the new school of thought in Supply Chain Field Known as SCAR-SR (The Supply Chain Adaptability Redundancy-Sustainability Resiliency) School of Thought propounded by the first volume. While the Volume II presents Oil and None oil specialty titled; INTRODUCTION TO EXPLORATION AND PRODUCTION SUPPLY CHAIN ECONOMIC. The unveiling of these two books was accompanied by a Maiden Edition of Conference on Supply Chain of National Competitiveness (SCNC) which was commissioned by the former Head of States Gen. Abdulsalami Abubakar GCON as chairman of the event during the launching of these two books in July 2021 at Sheraton Hotel and Towers in Abuja. The two days' event was carried out with the participation of the former Minister of Transportation Rt. Hon. Rotimi Chibuike Ameachi (Special Guest of Honor) Represented.

4. FUNDAMENTAL FEATURES OF THE BOOK, FINDINGS AND RECOMMENDATIONS THAT AROSE FROM THE BOOK LAUNCH ARE;

4.1 FEATURES:

1. The Voyage of Sea Ports in Nigeria represent an in-depth knowledge of the extra-ordinary historical analysis of the Nigerian Seaports and the Authority.
2. The Voyage of Sea Ports in Nigeria is so unique as it got symbolic and historical endorsements and references.
3. A very powerful introduction was given by the Honorable Minister of Transportation; Mu'azu Sambo Jaji.

4. A very Captivative Foreword was written by the Honorable Attorney-General of the Federation and Minister of Justice; Abubakar Malami SAN, CON.
5. A well-articulated preface was done by the Author; Dr. Mubarak Ibrahim Mahmoud.
6. An inspiring Goodwill Message from the Representative of the Managing Director of the Nigerian Ports Authority (NPA).
7. The Compendium was described as a marble document for the political economy of Nigeria.
8. The book covers 592 pages in all and is sectioned into 5 parts.
9. Part I is divided into 10 chapters; Theory and Navigation History; Fundamentals of port development, Theory and Port History in Nigeria; Theory and Economic History of Ports; The Primacy of Sea Travel on Nigeria's journey to Independence; Port Development in Nigeria; The Pre-colonial Ports in Nigeria; The Colonial Ports in Nigeria; The Birth of Nigerian Marine and The Reorganization of the Nigerian Marine.
10. Part II: The Birth of the Nigerian Ports Authority (NPA); The Nigerian Ports Authority in the 1st, 2nd, 3rd, and 4th republic.
11. Part III is divided into five (5) chapters 16 to 22; The Historical Advancement of Ports Acts in Nigeria; Overview of National Economic Policy History in Nigeria; Geo-Economics of Ports Development; Anatomy of NPA's Leadership Characteristics, Administrative and Cultural History; Nigerian Ports Industry Community and Stakeholders; Legacies and Chronology of Nigerian Ports Administrations; The Anatomy of Reforms in the Nigerian Ports Industry.
12. Part IV – The Old Ports and the Future Ports; The Old System and a Need for the New; The Strategic Environment for Port Utilization and Trade Sustainability.
13. Part V – Characteristic of NPA Operations the Tool Port System; Characterization of NPA operations in a Commercial Port System; Characterization of Ports Operations in a Privatized Landlord Port System (Model); Characterization of NPA tariff structure Pre-concession and Post-concession.

4.2 FINDINGS:

Of special interest is the strong effort made by the author to give the Geo-LOGISTICS Economics of Ports Hinterlands. His ingenuity and prowess have brought out strongly the following identified markets classification as; Captive Markets, Penetrated Markets; Targeted Markets; Transit Markets; Transshipment Markets; Available Markets and Potential Markets. According to the author, the various markets identified are associated

with the Geo-Economics of Ports Hinterlands which are by no doubt a credible basis for economic penetration.

Another remarkable finding in the book that demonstrated the Author's intellectual fecundity was his ability to link shipping trade with the introduction of western capitalism in Nigeria which coincides with the institution of limited liability company in the political history of shipping and port development.

4.3 RECOMMENDATIONS THAT AROSE AFTER THE BOOK UNVEILLING:

- a. That the Author of the book; **"The Voyage of Sea Ports in Nigeria"** Dr. Mubarak Ibrahim Mahmoud have done a great national service and was therefore recommended for a national honor by the Representative of the Minister of Transportation who also doubled as the Representative of the Managing Director, Nigerian Ports Authority.
- b. The Global Convener of Women in Logistics and Transport (WILAT) Hajiya Aisha Ali-Ibrahim has championed the spread of WILAT across 36 countries worldwide and was therefore recommended for a national honor by the Representative of the Minister of Transportation who also doubled as the Representative of the Managing Director, Nigerian Ports Authority.
- c. Strengthening corporate social responsibilities between the ports and Tertiary institutions within ports community and their Hinterlands through providing learning incentive and packages that will make the communities ambassadors of ports throughout the Six geo-political regions in Nigeria.
- d. Deploy Books such as **"The Voyage of Sea Ports in Nigeria"** capable of promoting the inclusion of port specialties in the courses of specialization across Nigerian tertiary institutions through corporate social responsibilities between Nigerian Ports Authority and tertiary institution.
- e. The Minister of Transportation through his representative encouraged participants to see their participation as privileged and the need to support the Author of the book and Convener of the conference with optimum confidence in ensuring he continue to contribute his quota to National economy, trade facilitation and total advancement of Nigerian and African economies;
- f. The Honorable Attorney General and Minister of Justice through his representative thanked the Honorable Minister of Transportation Mu'azu Jaji Sambo for supporting this great national effort by the Author who is an asset to the country, whose intellectual works are also assets that they should be rediscovered,

recovered, supported and protected and he congratulated the Nigerian Ports Authority for having the Author and this great book launched.

A major offering in this book is to present and deliver a well-articulated, comprehensive and available learning tool. Finally, the outcome of the book and the gap its fill in our national life suggested the need to convene the Conference on Supply Chain of National Competitiveness 2.0.

Dr. Mubarak Ibrahim Mahmoud
Author – The Voyage of Sea Port in Nigeria (VSPN)

5. THE COMMUNIQUE OF CONFERENCE ON SUPPLY CHAIN OF NATIONAL COMPETITIVENESS HOLDING AT THE EKO HOTELS AND SUITES, LAGOS ON THE 5TH, 2022.

THEME: CREATING A SUPPLY CHAIN IDEOLOGY FOR NIGERIA; A CRITERION FOR ITS NATIONAL COMPETITIVENESS:

“THE SUPPLY CHAIN ADAPTABILITY REDUNDANCY-SUSTAINABILITY RESILIENCY”; SCHOOL OF THOUGHT.

5.1 Fundamental issues that arose from the Conference SCNC 2.0 are:

1. Ports are strategic national assets to Nigerian Economy;
2. For Nigerian economy to grow in the right direction, there is need for a Transformational Agenda in port investments and evacuation infrastructure to facilitate hinterland connectivity;
3. Connectivity for economic growth, expansion and integration should be viewed from the perspective of domestic, sub-regional, continental and international trade domain which are part of reason for having a ports;
4. The Industry at Public and Private level should initiate its competency needs to allow the educational regulator provide curriculum that can fill in the gap.
5. The Book (The Voyage of Sea Ports in Nigeria) if distributed to Tertiary institutions can introduce the doctrine required to mature Nigeria’s capacity in Port literacy and professional competency in local content participation;
6. To overcome the cumbersome and difficult experiences in coastal and commercial cities in Nigeria the logistics of Nigeria’s Future Cities planning must be based on a fit-for-future strategies and design;
7. The Deep Blue Economy Project and the Potentials for Averting economic and security treats in the Gulf of Guinea (GOG) should be transformed further beyond oil and gas exploration and production;
8. A Domestic Supply Chain Transformation Agenda be created to Improve National Supply Chain Performance as a total approach to all aspects of the supply chain landscape in Nigeria;

9. Reform efforts should target factors with the greatest impact on operational efficiency and should prioritize those that are relatively easy to implement – the “low hanging fruit”;
10. Since Urbanization is an inevitable process that leads to a continuous increase in population, hence Logistics and supply chain infrastructure should be embedded in anticipation for Urban expansion and megacity development in Nigeria to avert logistics night mere experienced in the past in ports cities like Lagos;
11. Nigeria need to leverage on the support platforms provided by international bodies such as the IMO, WTO, PIB, UNCTAD, ACMA and others initiatives like Innovation Africa 2023 (INNOAF 2023) to build technical, financial and operational competence and capacity to raise standards and efficiency levels through building internal capacity from within;
12. Development of capacity building in innovative supply chain transformation and logistics systems to improve efficiency and reduce corruption is needed through deployment of soft asset and geo-intelligence assets in the Nigerian Ports;
13. Need to build models that will domesticate supply chain adaptability redundancy and sustainability resiliency ideology with regard to the peculiarity of the Nigerian situation;
14. Introduction and strengthening of public private sector participation (PPP) to improve dilapidated port infrastructure and efficiency in port operations to aid port modernization plans;
15. Creating awareness and taking measures to mitigate the negative effects of marine pollution and environmental degradation that could harm the population;
16. There is need to develop sustainable multi-modal transport linkages with emphasis on rail, inland waterways and pipeline infrastructure modernization to support the Nigerian Sea ports and Inland ports;
17. To encourage funding, port service providers are encouraged to form viable consortiums to provide the required size for credit guarantees bank of industries in Nigeria;
18. Promotion of the use of ICDs and off-dock facilities using barges as a measure of promoting hinterland connectivity in Nigeria;

19. Need to consider measures aimed at sustainable environmental protection as the ports and transportation network develop in response to increasing demands of logistics, connectivity and geo-economic integration;
20. Need to build models that will domesticate environmental compliance processes with regard to the peculiarity of the Nigerian situation;
21. Need for Nigerian ports to develop capacities for standards that are comparable to global best practice;
22. Introduction and strengthening of private sector participation (PPP) to improve dilapidated port infrastructure and efficiency in port operations;
23. Creating awareness and taking measures to mitigate the negative effects of marine pollution and environmental degradation that could harm the population;
24. The need for cooperation and synergy between littoral ports and dry ports in the Nigeria to improve hinterland connectivity;
25. The need to encourage women integration and capacity building in the port and maritime sector;
26. The need for processing, production and manufacturing based Terminal Operators to leverage supply chain adaptation for effective competitiveness in regional markets and better AfCFTA penetration of the vast African Markets.

5.2 LIST OF PAPERS OFFERED AT THE CONFERENCE

1. Port Modernization, Automation as an enabler for Trade facilitation in Nigeria's Sea Ports.
2. The Nature of Investment Landscape in the Port Industry in Nigeria (Opportunities, Limitations and Solutions).

SN	SESSION 1 DISCUSSION TOPICS	DISCUSSANT PANEL	NAME	ORGANIZATION
1	Logistics outlook of future cities	MODERATOR:	Prof. Iyiola Samuel Oni	Director Institute of Maritime Studies and Center for Multi modal studies University of Lagos
2	Port Cost Operation Monitoring System for Port Investment Sustainability	PANELIST:	Engr. Bode Magiyagba	National Board for Technical Education
			Mr. Chris Mbonu	Eko Support Services Limited
			Dr. Ayo Arati	HUETZ RESEARCH Limited
			Mr. Bolaji Sunmola	Association of Stevedore Operators in Nigeria
3	The Primacy of barge operations and inland Water Transportation in addressing cost and efficiency of Cargo delivery services in the Nigerian supply chain system			

SN	SESSION 2 DISCUSSION TOPICS	DISCUSSANT PANEL	NAME	ORGANIZATION
1	Environmental Sustainability and the Ballast Water Management system on Modern Shipping in Nigeria	MODERATOR:	Mr. Carl .O	Matrix Maritime
2	The Deep Blue Economy and the Potentials of Averting Economic and Security Threats in Gulf of Guinea (GOG)	PANELIST:	Engr. Bashir Yusuf	KadICT Hub
			Dr. Mubarak Ibrahim Mahmoud	NPA
			Dr. Ayo Arati	HUETZ RESEARCH Limited

6. LIST OF AWARDEES BY THE CONFERENCE

The Conference celebrated distinguished personalities whose contribution are found uncommon to national development, and those individuals that has shown capacity for excellence in their national service were all given awards at different categories. A total of 17 awards was issued by the Conference some includes the following;

AWARDEES OF THE CONFERENCE ON SUPPLY CHAIN OF NATIONAL COMPETITIVNESS 2.0 LAGOS 2022			
SN	NAME/AWARD	ORGANIZATION	DESIGNATION
1	Mu'azu Jaji Sambo: Award of Excellence for the Most Insuring Minister of the Year.	Federal Ministry of Transport (FMOT)	The Honourable Minister of Transportation.
2	Abubakar Malami SAN, CON: Award of Excellence for the most Outstanding National Talent Promoter of the Year.	Federal Ministry of Justice	The Honourable Attorney General of the Federation and Minister of Justice.
3	Mr. Mohammed Bello Koko: Award of Excellence for the most Prudent Maritime Administrator of the Year.	Nigerian Ports Authority (NPA)	Managing Director, NPA
4	Hon. Onari Brown: Award of Excellence for the most Outstanding Executive Director in the Maritime Sector of the Year.	Nigerian Ports Authority (NPA)	Executive Director, Marine and Operations. NPA
5	Capt. Jerome B. Agyunwe: Award of Excellence for the most Impactful Master Mariner in the Ports and Maritime Sector of the Year.	Nigerian Ports Authority (NPA)	General Manager, Marine and Operations Division
6	Alhaji Muhammad Khalil Jamil: Award of Excellence for the most Outstanding and Effective Head of Security Outfit in Ports and Maritime Industry of the Year.	Nigerian Ports Authority (NPA)	General Manager, Security Division
7	Pharm Khadijat Sheidu' Shabi: Award of Excellence for the most Outstanding Gender Sensitive Chairperson of the Year.	Nigerian Ports Authority (NPA)	General Manager, MD's Office / Chairperson WILAT
8	Prof. Idris Bugaje: Award of Excellence for the most Practical and Innovative Educational Regulator of the Year.	National Board for Technical Education	Executive Secretary (ES/CEO)
9	His Highness Amb. Malam Ahmad Nuhu Bamali:	Zazzau Emirate	Emir of Zazzau and Chairman Kaduna State council of Traditional Rulers.

	Award of Excellence for the most Diplomatic Aristocrat and Bridge Builder of the Year.		
10	His Highness Alhaji (Dr) Yahya Abubakar: Award of Excellence for the most Outstanding People Oriented Royalty and Champion of the Year.	Bida Emirate	Emir of Bida (Etsu Nupe) and Chairman Niger State Council of Traditional Rulers.
11	Hajiya Aisha Ali-Ibrahim: Award of Excellence for the most Outstanding & Innovative Player in the Maritime Industry of the Year.	Ex-GM NPA /Founder WILAT /Confluence Logistics and Transport Consult Ltd	Global Convener WILAT/ (MD/CEO) /(Former General Manager, Marine and Operations, NPA,
12	Hajiya Harira Maina Muhammad: Award of Excellence for the most Selfless Human Resource Personality of the Port and Maritime Industry.	Ex- Nigerian Ports Authority (NPA)	Ex-GM Human Resources
13	Otunba Kunle Folarin: Award of Excellence for the most Outstanding, Visionary and Impactful Maritime Historian and Economist of the Year.	Nigerian Port Consultative Council (NPCC)	Chairman NPCC
14	Eko Support Service Limited: Award of Excellence for the most Environmentally Friendly and Innovative Logistics Terminal of the Year.	Eko Support Service Ltd	Terminal Operator
15	Capt. Habib Simpa: Award of Excellence for the most Pragmatic and Innovative Master Mariner of the Year.	Nigerian Ports Authority (NPA)	AHM Tin Can Island Port Complex
16	Capt. Ola Olatunde: Award of Excellence for the most Outstanding Development conscious Master Mariner of the Year.	Nigerian Ports Authority (NPA)	AHM Kiri Kiri Lighter Terminal
17	Alh Aminu Umar: Award of Excellence for Quality Leadership of the most Resilient Indigenous Shipping Line of the Year.	Sea Transport Services Limited	Managing Director, Sea Transport Services Limited

7. RESOLUTION OF THE CONFERENCE

- i. The Conference resolves that because of the far reaching impact the Conference nomenclature on the Nigeria's national agenda, a Third edition of the Conference should be encouraged through stakeholders buy-in and support for the unveiling of further R & D development in new areas.

8. PRAYERS

- i. That Honorable Minister of Transportation Mu'azu Jaji Sambo and His counterpart the Honorable Attorney General of the Federation and Minister of Justice Abubakar Malami SAN, CON kindly encourage the implementation of the recommendations 4.3 (a, b, c, d, e & f) of the book launch.
- ii. That the Honorable Minister of Transportation may wish to adopt the Conference as a vehicle for the national integration and policy alignment of agencies under the FMOT with those agencies in other ministries with similar element in their statutory mandates and encourage the Conference on Supply of National Competitiveness as an annual event for Agencies and parastatals under the Federal Ministry of Transport (FMOT).
- iii. That the Honorable Minister of Transportation may encourage the inclusion of Port related courses in the Maritime Academy of Nigeria Oron, Nigerian Institute of Transport Technology (NITT) Zaria and Transport University Daura.
- iv. That the Honorable Minister of Transportation may encourage a nationwide distribution of this publication to promote the inclusion of port industry knowledge across conventional universities, polytechnic and colleges in Nigeria in order to arrest lack of local capacity for port industry spinalizations tutelage and local content development.

Dr. Mubarak Ibrahim Mahmoud.

Convener – Conference on Supply Chain of National Competitiveness (CSCNC) 2.0